



JL PROPERTIES, INC.
REAL ESTATE DEVELOPMENT & MANAGEMENT

April 22, 2019

Davis Constructors and Engineers
6591 A Street, Suite 300
Anchorage, Alaska 99518

Re: Letter of Recommendation

To Whom It May Concern:

We understand that Davis Constructors and Engineers, Inc. is being considered for upcoming construction projects.

We have worked closely with Davis Constructors for more than 20 years. Davis has constructed more than 1,000,000 square feet of commercial office space for our firm and its affiliates. Plus, while in a teaming arrangement with JL, the State of Alaska and the Municipality of Anchorage constructed a \$40 million dollar downtown parking facility that also included over 13,000 square feet of retail space. In addition, Davis has successfully completed in excess of \$370 million in new and renovated privatized housing at Joint Base Elmendorf Richardson for an affiliate of our firm.

Davis has acted as our Design-Build contractor for all of these projects and is responsible for all project phases including preliminary engineering and planning, estimating, design, construction and coordination with owners and users. Davis Constructors' performance, in all of these disciplines, has been outstanding and has been instrumental in the success of each of these projects.

What sets Davis Constructors above others is their commitment and willingness to work as a goal-oriented team player throughout the Design-Build process. We have seen four generations of senior management progress through the company during our years of partnership. It is clear that Davis' core values and their commitment to customers and employees are as strong today as when we first began our relationship.

We unconditionally recommend Davis Constructors and Engineers to any project owner interested in development of a successful first class project. Feel free to contact me with any questions you may have.

Sincerely,

Levi Kincaid
Vice President - Operations