



November 14, 2013

Mr. Carl Swanson, Vice President
Davis Constructors & Engineers Inc.
740 Bonanza Avenue
Anchorage, Alaska 99518

SUBJECT: COVENANT HOUSE ALASKA

Dear Carl:

On behalf of Covenant House Alaska, we would like to thank you and your staff for the *outstanding* work that was performed on the new Covenant House Alaska facility.

Your team went above and beyond the normal level of effort we typically see, particularly during the front end of the project in providing constructability reviews, value engineering and innovative ideas that resulted in direct savings to the owner in both time and money.

From robust participation during the design phase to the methodical execution of the construction work, the project was completed *on time* and *well under budget*. It is clearly evident why Davis Constructors & Engineers has such a stellar reputation for CM/GC projects in Alaska.

Thanks to you and your staff, the at-risk youth of Alaska have a safe place of their own to call home for many years to come.

Sincerely,

A handwritten signature in blue ink that reads 'Shawn M. Holdridge'.

Shawn M. Holdridge, CCM
Senior Manager, Project Management

cc: Alison Kear, CEO, Covenant House Alaska