



March 8, 2019

To Whom It May Concern:

We have worked with Davis on several occasions and most recently on our new corporate headquarters building in midtown Anchorage. We chose Davis over firms with lower cost proposals due to their strong knowledge and proven track record.

The project was complex and utilized several technologies and finishes that were new to Alaska. Davis worked well with the project team and owner to identify potential problems and propose cost-effective alternatives when appropriate. The Davis team was able to successfully meet requests and ensure the project was completed on time and well under budget.

Sincerely,

Cook Inlet Region, Inc.

A handwritten signature in blue ink, appearing to read "Chad Nugent".

Chad Nugent
Chief Operations Officer